

Agenda

Meeting: Board

Date: Wednesday 4 December 2024

Time: 10:00am

**Place: Chamber, City Hall - Kamal
Churchie Way, London E16 1ZE**

Members

Sadiq Khan (Chair)

Seb Dance (Deputy Chair)

Zoë Billingham CBE

Prof Greg Clark CBE

Councillor Ross Garrod

Anurag Gupta

Deborah Harris-Ugbomah

Tanya Joseph

Arthur Kay

Anne McMeel

Mark Phillips

Marie Pye

Keith Richards OBE

Omid Shiraji

Peter Strachan

Sara Turnbull

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public and webcast live on [TfL YouTube channel](#) and on the [Greater London Authority's Mayoral Webcasts page](#), except for where exempt information is being discussed as noted on the agenda.

There is access for disabled people and induction loops are available. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf.

Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Shamus Kenny, Head of Secretariat; Email: ShamusKenny@tfl.gov.uk

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: PressOffice@tfl.gov.uk

Andrea Clarke, General Counsel
Tuesday 26 November 2024

**Agenda
Board
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1 Apologies for Absence and Chair's Announcements

2 Declarations of Interests

General Counsel

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.

**3 Minutes of the Meeting of the Board held on 16 October 2024
(Pages 1 - 12)**

General Counsel

The Board is asked to approve the minutes of the meeting of the Board held on 16 October 2024 and authorise the Chair to sign them.

**4 Matters Arising, Actions List and Use of Delegated Authority
(Pages 13 - 22)**

General Counsel

The Board is asked to note the updated actions list and the use of authority delegated by the Board.

5 Commissioner's Report (Pages 23 - 56)

Commissioner

The Board is asked to note the Commissioner's Report, which provides an overview of major issues and developments since the report to the meeting on 16 October 2024 and updates Members on significant projects and initiatives.

6 Finance Report - Period 7, 2024/25 (Pages 57 - 74)

Chief Finance Officer

The Board is asked to note the Finance Report and that the TfL 2024/25 Budget and the TfL 2024 Business Plan remain in place and are the basis for Financial Authority for financial commitments that may be made before the TfL 2025/26 Budget is approved in March 2025.

7 Silvertown and Blackwall Tunnels User Charges (Pages 75 - 508)

Chief Customer and Strategy Officer

The Board is asked to approve the initial user charges for the Silvertown and Blackwall Tunnels as set out in the Statement of Charges at Appendix 1 of the paper.

8 Travel in London 2024 Annual Overview Report (Pages 509 - 574)

Chief Customer and Strategy Officer

The Board is asked to note the Travel in London 2024 Annual overview report.

9 Report of the meeting of the Finance Committee held on 19 November 2024 (Pages 575 - 578)

Committee Chair, Anne McMeel

The Board is asked to note the report.

10 Report of the meeting of the People and Remuneration Committee held on 20 November 2024 (Pages 579 - 582)

Committee Chair, Peter Strachan

The Board is asked to note the report.

11 Report of the meeting of the Audit and Assurance Committee held on 27 November 2024 (Pages 583 - 586)

Committee Chair, Mark Phillips

The Board is asked to note the report.

12 Report of the meeting of the Customer, Sustainability and Operations Panel to be held on 28 November 2024 (Pages 587 - 590)

Panel Chair, Marie Pye

The Board is asked to note the report.

13 Report of the meeting of the Safety and Security Panel to be held on 2 December 2024 (Pages 591 - 592)

Panel Chair, Zoë Billingham CBE

The Board is asked to note the report.

14 Any Other Business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

15 Date of Next Meeting

Wednesday 5 February 2025, at 10.00am.